

THE REAL ESTATE BUSINESS

LEARNING OBJECTIVES

- 2 When you have completed this unit, you will be able to accomplish the following.
- Describe the various activities of real estate brokerage.
- Distinguish among the five major sales specialties.
- Identify the role of property managers and situations that require a CAM license.
- Describe activities that require appraiser services, USPAP, state regulation of appraisers, and distinguish among a CMA, a BPO, and an appraisal.
- Understand the mortgage process and the role of the mortgage loan originator.
- Explain the three phases of development and construction.
 - Distinguish among the three categories of residential construction.
 - Describe how a licensee is different from a REALTOR® and the purpose of an MLS.

KEY TERMS

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absentee owner
appraisal
appraiser
broker's price opinion
(BPO)
business broker
business opportunity

community association manager (CAM)
comparative market analysis (CMA)
dedication
farm area
follow-up
multiple listing service (MLS)

property management property manager real estate brokerage REALTOR® rental agent subdivision plat map target market

INTRODUCTION

The purpose of this unit is to introduce the reader to the real estate business. The unit discusses real estate brokerage, development, and construction.

1.1 AN INTRODUCTION TO THE REAL ESTATE BUSINESS

Overview of the Real Estate Industry

Real estate is a significant part of the U.S. economy. Jobs in real estate and construction are important contributors to the nation's total employment. Complex real estate transactions demand the services of licensed real estate associates, appraisers, attorneys, mortgage lenders, title insurance agents, architects, surveyors, and accountants. Residential real estate is often the greatest source of wealth and savings for individuals. Commercial real estate addresses the need for retail, office, and manufacturing space.

Real Estate Professionals Possess Expert Information

Real estate brokers provide specialized service for others in return for compensation in the form of a commission, fee, or other valuable consideration. Today, a real estate licensee is paid to handle other people's properties because the licensee is a professional who provides specialized service and expertise. The product that real estate licensees market is expert information. A property handled by a broker normally will be sold more quickly and with less reduction in the desired sale price than if an owner handles the sale without professional assistance. Real estate professionals provide expert information in three areas:

- 1. Knowledge of property transfer. A competent licensed real estate professional must know the economic and legal intricacies associated with transfers of title, property taxes, financing, and local zoning ordinances. Real estate professionals must be intimately familiar with the real estate purchase and sale contract used in their locale.
- 2. Knowledge of market conditions. Property values are affected by changing market conditions. Changes in market conditions are due to changes in income tax laws, building moratoriums, and fluctuations in supply and demand. Changes in market conditions and their effect on valuation must be understood in order to competently assist sellers with listing their property and buyers with purchasing decisions.
- 3. Knowledge of how to market real estate and businesses. To be successful, licensees must know how to market real estate and businesses. The sale presentation that is most effective when working with a physician relocating to a new city may be completely different from the approach used to assist the owner of an expanding gourmet coffee bar in choosing an additional location.

Practice Questions

١.	The product that a real estate sales associate must market is					
2.	. List the three areas of expertise that real estate licensees bring to the transaction.					
	1. Knowledge of					
	2. Knowledge of					
	3. Knowledge of					

1.2 REAL ESTATE BROKERAGE

Real estate brokerage is the business of bringing together buyers and sellers, owners and renters, and completing real estate transactions. There are many components of real estate brokerage, including sales and leasing, property management, appraising, financing, and counseling.

A real estate brokerage company legally can be involved with all types of property and provide all types of real estate services. However, this is usually not practical—as the saying goes, "a jack of all trades, a master of none." Companies and licensed real estate professionals usually specialize in the type of services provided, as well as the type of real estate handled, insuring that the company's associates have a competitive advantage in their chosen area of expertise.

Sales and Leasing

Sales and leasing involves real estate license—related activities performed under the authority of a real estate broker. The broker acts as an agent or an intermediary between two or more people in the negotiation of the sale, purchase, or rental of real estate. Sales associates work for a broker, providing services to prospective buyers and sellers.

Understanding sale and lease transactions requires expert knowledge that the average layperson does not possess. Therefore, buyers and sellers and renters and landlords find it more efficient to acquire real estate information through a licensed professional.

Sales Specialties

Real estate sales associates involved in sales and leasing often specialize in one of five major sales specialties:

- 1. Residential. Residential sales associates need to know the best access routes and locations of schools, shopping facilities, and recreation facilities. They must be able to explain property taxes, homestead exemptions, restrictive covenants, and approximate utility costs in the area. One of the more important aspects of residential sales is knowing how to help prospective buyers obtain financing. Most real estate licensees specialize in the sale and purchase of owner-occupied residential property.
- 2. Commercial. Real estate professionals who specialize in commercial sales need expertise regarding income-producing properties, investment analysis, and the various techniques for increasing after-tax cash flow. Improved residential property of more than four units, retail stores, office buildings, and shopping centers are examples of income-producing commercial properties.
- 3. *Industrial*. Real estate licensees who provide real estate expertise of industrial real estate must have technical knowledge of the needs of different industries, such as transportation requirements, industrial construction methods, and local land-use restrictions affecting industrial properties. Many industrial brokers are developing and marketing industrial subdivisions.

- 4. Agricultural. Professionals who specialize in the sale of farms and agricultural land must be familiar with the operation of farms and the economic problems associated with the various types of farming. Real estate licensees who specialize in agricultural real estate are knowledgeable about farm operations and the federal programs affecting farm operations.
- 5. Businesses. Real estate licensees who engage in the sale, purchase, or lease of businesses are called business brokers. A business opportunity involves the sale or lease of an existing business, including the sale of tangible and intangible assets. In most states, if real property is an asset of the business, a real estate broker's license is required to sell the business. There is a presumption in Florida law that businesses will have some sort of real property involved, either land with physical improvements (such as a building) or a long-term lease. For this reason, in Florida, an active current real estate license is required to sell or lease business opportunities.

Target Marketing

Real estate professionals have found that advertising money is more efficiently spent and produces better outcomes if efforts are focused on a **target market**. Target marketing involves expertise in locating prospects for property listings and sales. For example, a real estate professional who specializes in listing and finding homes for physicians who are relocating out of state or moving to Florida will develop contacts with the personnel in various local hospitals who work as liaisons with hospital staff.

Effective real estate marketing starts with a strong database of potential customers. Real estate professionals use the database of leads to send targeted advertising. For example, a real estate licensee who specializes in residential leasing might target students moving to a college town. Understanding the demographic, financial, and lifestyle characteristics of a target market helps real estate professionals choose personalized messaging and appropriate advertising media.

Many brokers and sales associates prefer to select one specific portion of a city and become an expert in that particular portion, called a **farm area**. This method of target marketing is called *farming*. Licensees get to know almost every lot, house, and business in their farm areas. Farming involves maintaining data on each property, including when it was built, the sale history, typical marketing time, assessed value, the amount of property taxes, and so forth. Real estate professionals meet the people in the area and make it known that they specialize in that section of town. The farm area soon begins to produce a harvest in the form of listings and sales. Licensees create a reputation for expertise through hard work. When residents in the farm area move or decide to sell, they call on the area expert who knows what price their property will bring in the current market.

Sales associates often contact buyers and sellers within a reasonable time after the title closing. One of the best ways to ensure satisfied buyers and sellers is through **follow-up**. Follow-up is what a sales associate does for buyers and sellers after the sale. The follow-up is important to all aspects of real estate sales because it results in a good reputation, future referrals, and word-of-mouth advertising.

Practice Questions

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1.3 PROPERTY MANAGEMENT

Property management is a professional service conducted by a person or company hired to maintain and manage property on behalf of property owners. The scope of the work the property manager performs is detailed in the management agreement. Property management typically involves leasing, managing, marketing, and maintenance of property. A property manager is the property owner's local representative. The property manager is responsible for maintaining the property and managing the expenses. The property manager's primary charge is to protect the owner's investment and to maximize the owner's return on the investment. Property management is much more involved than being a rental agent. Rental agents typically find a tenant for property and collect a fee. Rental agents (or leasing agents) act as intermediaries between a potential tenant and the property owner seeking to acquire a tenant. Property managers continue to manage the property once a tenant is secured.

Many investors desiring to participate in the growth of income-producing property are absentee owners. An absentee owner is a property owner who does not reside on the property and who often relies on a professional property manager to manage the investment. The field of property management has experienced rapid growth and specialization, primarily because of the increase in absentee ownership. As agents of absentee owners, property managers are typically responsible for rent collection, improving tenant relations, and advertising and merchandising the space. Investors usually hire qualified property managers because the investors have neither the time nor the desire to become involved in the complexities of property management.

Compensation and Licensure Requirements

Property managers are compensated in a number of ways. Some work for a guaranteed base amount plus a small percentage of effective gross income (total income collected after taking vacancies into account). A property manager who is paid by commission or on a transactional basis must be licensed as an active real estate broker. A broker's license is not required if the property manager is paid a salary. The compensation arrangement is detailed in the management agreement. Sales associates work under the direction of their broker; licensed sales associates cannot work independently as property managers.



468, Part VIII, F.S. 61-20, F.A.C. 61E14, F.A.C.

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Community Association Manager (CAM)

Community association management is applicable to mobile home parks, planned unit developments, homeowners associations, cooperatives, time-shares, condominiums, and other residential units. A **community association manager (CAM)** must hold a CAM license when the community association consists of more than 10 units or has an annual budget in excess of \$100,000. A CAM license is not required to manage apartment buildings, commercial property, or single-family dwellings.

Practice Questions

6.	An is a property owner who does not reside on the property and who often relies on a professional property manager to manage the investment.
7.	typically find a tenant for property and collect a fee; however, continue to manage the property once a tenant is secured.
8.	A property manager's duty is to protect the owner's on the
9.	The scope of work a property manager performs is detailed in the

1.4 APPRAISING

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An appraisal is the process of developing and communicating an estimate of a property's value. Appraisals are needed for many types of real estate activities. Lenders most often require the property to be appraised before approving a mortgage loan. Local city and county governments hire appraisers to assist with tax assessments. Appraisers are hired to determine value when property is taken by eminent domain. Insurance companies employ appraisers to assist with insurance adjusting. Individual investors have learned the value of obtaining an appraisal before investing.

475.611, F.S. The Florida Real Estate Appraisal Board (FREAB) regulates state-certified and licensed appraisers. Only a state-certified or licensed appraiser can prepare an appraisal that involves a federally related transaction (federally related transactions are explained in detail in Unit 16).

WEBLINK

The USPAP is available at www.appraisalfoundation.org. Select "USPAP (Standards)."

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Appraisers charge a fee based on the time and difficulty of the appraisal assignment. Appraisers are not paid a commission to reduce the possibility of a conflict of interest. The ethics rule of the *Uniform Standards of Professional Appraisal Practice (USPAP)* states that it is unethical for an appraiser to accept compensation that is contingent on the value of the property.

Valuation and Real Estate Licensees

Real estate brokers and sales associates may appraise real property for compensation (certain exceptions exist). However, they may not represent themselves as state-certified or licensed appraisers unless they also hold those licenses and certifications (see Figure 1.1).

FIGURE 1.1 Waluation Chart

	Type of Valuation Product	Conform to USPAP	Certified or Licensed Appraiser Required
***********	Appraisal assignment to originate a federally related loan	Yes	Yes
	Appraisal assignment that does not involve a federally related transaction	Yes	No
	Broker's price opinion (BPO)	No	No
	Comparative market analysis (CMA)	No	No

475.25(1)(t), F.S. 61J2-24.001(3)(t), F.A.C.

Florida law requires appraisers, real estate brokers, and sales associates to abide by the *USPAP* when conducting appraisals of real property. The *USPAP* is a set of guidelines (standards of practice) to follow when providing appraisal services. A real estate licensee who fails to abide by the *USPAP* when conducting appraisal services may be subject to disciplinary proceedings and sanctions.

Comparative Market Analysis and Broker's Price Opinion

Sellers often ask real estate brokers and sales associates what buyers are likely to pay for their properties. Real estate licensees may help potential sellers determine an asking price by preparing a comparative market analysis (CMA). Also, sales associates and brokers prepare CMAs for buyers to help them make informed decisions when offering to purchase real property. CMAs are developed by collecting information concerning real estate activity in the area, including recent sales of similar properties, properties currently offered for sale, and recently expired listings. A CMA is a marketing tool and may not be referred to or represented as an appraisal; therefore, CMAs do not have to conform to the USPAP standards. Licensees may charge a fee or otherwise be compensated for preparing a CMA, either as a part of or in addition to the normal sale commission. If a sales associate or broker associate charges for a CMA, the compensation must be paid to the employing broker and not directly to the sales associate or broker associate who prepared the CMA. However, licensees typically prepare CMAs for sellers for free as a courtesy to the sellers and to solicit new business.

A broker's price opinion (BPO) is a written opinion of the value of real property. Florida real estate licensees are allowed to prepare and charge for BPOs, provided the BPO is not called an appraisal. Price opinions are often requested by relocation companies and lenders involved in short sales of distressed properties (a *short sale* produces less money than what is owed the lender; the lender releases its mortgage so that the property can be sold free and clear to the new purchaser). A licensed or certified appraiser must conduct an appraisal when the valuation assignment involves originating a federally related mortgage loan.

475.25(1)(t), F.S. Sales associates may perform BPOs only at the direction and under the control and management of the associate's employing broker. If a sales associate or broker associate performs a BPO, the compensation must be paid to the broker and not directly to the sales associate or broker associate who prepared the BPO. The broker directly compensates the associate. The *USPAP* standards of practice do not apply to brokers, broker associates, and sales associates who, in the ordinary course of business, prepare BPOs.

Practice Questions

10.	A state-certified or licensed appraiser must conduct an appraisal when the valuation assignment involves originating a mortgage loan.
11.	If a sales associate performs a BPO, the compensation must be paid to the and not to the sales associate who prepared the
	BPO.
12.	is a set of guidelines to follow when providing appraisal services.
1.5	5 FINANCING
kn to	Financing is the business of providing the funds that make real estate transactions pos- le. Sources of financing include commercial banks, savings associations, credit unions, I mortgage lenders. Financing can be regarded as the lifeblood of real estate sales, owledge of how to arrange financing and how to solve financing problems is essential success in real estate. The licensee who can prequalify a prospective buyer and dem- strate how a prospective buyer can afford to buy has a tremendous advantage over the lividual who only can show houses.
mo	Anyone who processes residential mortgage loan applications or offers to negotiate terms of residential mortgage loan applications for compensation must be licensed as a rtgage loan originator (MLO). A real estate licensee may not operate as a mortgage loan ginator unless the real estate licensee also holds a mortgage loan originator license.
CC	DUNSELING
inv	Counseling is the real estate service of analyzing existing or potential projects and oviding advice to individuals and firms regarding the purchase and use of real estate restments. The services of counselors are in demand by developers, investors, corporators, and large-scale buyers and sellers.
Pr	actice Questions
13.	Anyone who takes residential mortgage loan applications or offers to negotiate the terms of residential mortgage loan applications for compensation must be licensed as a
14.	The real estate service of analyzing existing or potential projects is called
1.0	6 DEVELOPMENT AND CONSTRUCTION
	Real estate development involves dividing larger parcels of land into lots and con-
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Real estate development involves dividing larger parcels of land into lots and constructing roads and other offsite improvements. There are three general phases of development and construction:

1. Land acquisition. Developers and builders acquire raw land and then prepare the site for construction. They must carefully study zoning and land-use plans to determine what type of development is permissible. During this phase, the developer seeks approval for the proposed project from the local municipality. The

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tion fees.

developer incurs costs for engineering plans, attorney fees, surveys, and applica-

2. Subdividing and development. Subdividing is the process of converting parcels of land into smaller units or lots. Development is the process of improving raw land so that it can be put to productive use.

3. Recording the subdivision plat map. Before work can begin, most local governments require that developers submit a subdivision plat map of a new development for review by the applicable government planning board (commission). A subdivision plat map is an engineer's plan for land use superimposed on a map of the land to be developed (see Figure 10.8 on page 240). The subdivision plat map indicates the proposed size and location of individual building lots. streets, and public utilities, including water and sewer lines, and other clarifying information.

The developer is responsible for improving the raw land with paved streets, curbs, storm drains, and so forth. Typically, the streets, curbs, and other public area improvements are dedicated to the local city or county. Dedication is the gift of land by an owner, in this case a developer, to a government body for a public use. A valid dedication of land from the owner to the municipality requires both an offer to dedicate (donate) the land and an acceptance by the municipality. To accomplish this, the developer typically indicates on the plat map that the streets, sidewalks, park areas, and other improvements that will not be sold to private individuals will be dedicated to the local municipality. Plat approval and recording of the plat into the public records serves as an acceptance of the dedicated streets and public areas and obligates the local government to maintain them once they are installed. County subdivision ordinances, in effect, have combined subdividing the land into individual lots with the development phase to provide greater protection to the public.

Practice Questions

15. I	List the t	hree general phases of development and construction.
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16		is a gift of land by an owner to a local government to be used for a
	oublic use	
1.7	RESID	ENTIAL CONSTRUCTION

There are three general categories of residential construction:

- 1. Speculative (spec) homes. Building "on speculation" involves purchasing one or more lots and constructing a home (or homes) without a buyer in advance of construction (no presale).
- 2. Custom homes. A custom builder constructs homes under contract with a buyer, often using building plans provided by architects or buyers.
- 3. Tract homes. Tract building involves construction of model homes in a new subdivision so that buyers can see the builder's product and choose a floor plan. The buyer then has a home built on a lot in the subdivision.

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THE ROLE OF GOVERNMENT

The real estate business is regulated or influenced by the federal, state, and local governments:

- Local government impacts the real estate business through property taxation and regulatory activities such as occupational licensing, business tax receipts, building permits, building moratoriums, zoning, and building codes.
- State government owns and manages a large amount of land and identifies coastal regions and other areas that are protected from development. State documentary and intangible taxes are required when ownership to real property is transferred or pledged as collateral for a mortgage.
- The federal government impacts the real estate business through its fiscal and monetary policies. Various agencies influencing the real estate field include the Department of Housing and Urban Development (HUD), the Federal Housing Administration (FHA), the Department of Veterans Affairs (VA), the Environmental Protection Agency (EPA), and the Internal Revenue Service (IRS). Subsequent units will cover in greater detail the role of the various units of government in the real estate business.

Practice Questions

7.	List the	three general categories of residential construction.
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18.	Purchasi out first	ing one or more residential lots and constructing homes on the lots with-finding a for the new construction is called building on

1.8 PROFESSIONAL ORGANIZATIONS

There are a variety of professional organizations in existence. Membership in professional trade organizations is voluntary. Being a member of a professional organization can open up benefits for real estate brokers and agents that allow the sharing of professional services and building professionalism through education and networking with others who perform similar real estate services.

A professional trade organization member may have additional requirements and costs to maintain membership in addition to the state regulatory requirements. Some organizations offer designations that members use, and using them without membership could violate license law.

Real Estate Licensees vs. REALTORS®

Real estate licensees are individuals who are licensed by the Florida Department of Business and Professional Regulation (DBPR). A **REALTOR®** is a real estate licensee who is a member of National Association of REALTORS® (NAR). The Florida Realtors® and NAR are privately run professional organizations. The DBPR does not set the rules, fees, or membership requirements of NAR. Therefore, the terms REALTOR® and real

estate licensee are not synonymous. Not all real estate licensees are REALTORS® but all

REALTORS® are real estate licensees.

Multiple Listing Service (MLS) 3

The multiple listing service (MLS) is a community of brokers who adhere to a set of rules and regulations. By collaborating, they can offer enhanced services, such as available 5 listings for sale or lease, tools to analyze marketing data, and access to a broader customer 6 inventory. The MLS compiles the listings of all participating brokers, making the property information available to all participating brokers and their associates.

Buyers working with licensees who participate in their local MLS have access to information about listed properties that may not be marketed on other platforms.

Depending on an area's population, a broker may belong to more than one MLS. The MLS is a competitive business platform that anyone can create. 12

Practice Questions

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	provide access to a broader cu	istomer invento	ory of listings.	

1.9 SUMMARY OF IMPORTANT POINTS

- Real estate brokers provide specialized service for others in return for compensation in the form of a commission, fee, or other valuable consideration.
 - Real estate professionals provide expert knowledge of property transfer, market conditions, and how to market real estate and businesses.
- The five major sales specialties are (1) residential, (2) commercial, (3) industrial, (4) agricultural, and (5) businesses.
 - Farm area refers to a selected and limited geographic area to which a sales associate devotes special attention and study. Target marketing involves expertise in locating prospects.
 - Business opportunity brokerage involves the sale or lease of an existing business. A real estate license is required to sell and lease business opportunities for others.
 - Property management is a professional service conducted by a person or company hired to maintain and manage property on behalf of property owners. Absentee owners are property owners who do not reside on the property and who often rely on a professional property manager to manage the investment.
 - Federal and state laws require appraisals that involve a federally related transaction to be prepared by a state-certified or licensed appraiser.
 - When preparing appraisals, Florida law requires appraisers and real estate licensees to abide by the Uniform Standards of Professional Appraisal Practice (USPAP). The USPAP is a set of guidelines (standards of practice) to follow when conducting appraisal services. Real estate licensees may not represent themselves as state-certified, registered, or licensed appraisers unless they also hold those licenses.

UNIT 1 The Real Estate Business

- A comparative market analysis (CMA) is a marketing tool that is prepared for a potential buyer or seller based on recent sales of similar properties, properties currently on the market, and recent expired listings. A CMA may not be referred to or represented as an appraisal.
 - A broker's price opinion (BPO) is a broker's written opinion of the value of real property. A broker may charge a separate fee for a BPO, provided it is not used in connection with originating a federally related loan and it is not labeled as an appraisal.
 - A mortgage loan originator (MLO) must be licensed to receive compensation for taking a residential mortgage application or negotiating the terms of a residential mortgage loan.
 - Dedication is the gift of land by an owner to a government body for public use. The developer installs the improvements and the local municipality agrees to maintain the improvements as part of the subdivision plat approval process.
 - The three categories of residential construction are (1) speculative (spec) homes, (2) custom homes, and (3) tract homes.
 - A REALTOR® is a real estate licensee who is a member of the National Association of REALTORS® (NAR). Real estate licensees are individuals licensed by the Florida Department of Business and Professional Regulation (DBPR). Not all real estate licensees are REALTORS®.

- 1. Which statement is TRUE regarding the use of the term REALTOR®?
 - a. All real estate licensees are REALTORS®.
 - b. All REALTORS® are members of the National Association of REALTORS® (NAR).
 - c. The terms real estate licensee and REAL-TOR® may be used interchangeably.
 - d. The Florida DBPR authorizes the use of the term REALTOR®.
- 2. The term follow-up refers to
 - a. returning calls in a timely manner.
 - b. completing instructions given by one's broker.
 - c. following through on listing calls made to for sale by owners.
 - d. what a sales associate does for buyers and sellers after the sale.
- 3. Even though certain exceptions apply, an active real estate licensee is legally entitled to appraise real property for compensation concerning a nonfederally related transaction
 - as long as she does not represent herself as a state-certified or licensed appraiser and complies with the USPAP.
 - b. only if the appraisal is called a comparative market analysis.
 - c. provided the compensation is based on a commission agreed on before the appraisal work is done.
 - d. provided a licensed or certified appraiser signs the appraisal report.
- 4. The field of property management has experienced growth and specialization primarily because of
 - a. the deregulation of the real estate industry.
 - b. the increase in the number of licensees specializing in property management.
 - c. the increase in the number of absentee owners.
 - d. higher construction costs that have caused an increase in the number of renters.

- 5. Real estate licensees must comply with the *Uniform Standards of Professional Appraisal Practice (USPAP)* when conducting which value estimates?
 - a. Appraisals
 - b. Broker price opinions
 - c. Comparative market analyses
 - d. Real estate licensees are exempt from the provisions of *USPAP*
- 6. Appraisers are paid a fee because
 - a. to accept compensation based on the appraised value is a conflict of interest.
 - b. custom dictates the method of compensation.
 - c. the fee would be too high if it were based on a percentage of property value.
 - d. only brokers and sales associates are paid commissions for their services.
- 7. The five major sales specialties do NOT include
 - a. agricultural.
 - b. special use.
 - c. commercial.
 - d. businesses.
- 8. An owner of a Florida property has decided to hire someone to handle the property's leasing, managing, marketing, and maintenance. This person is someone in
 - a. commercial sales.
 - b. property management.
 - c. counseling.
 - d. rental agency.
- 9. Which type of construction involves building to a buyer's specifications?
 - a. Tract homes
 - b. Spec homes
 - c. Custom homes
 - d. Model homes

- 10. The term *dedication* as it applies to development and construction refers to
 - a. a gift of land by the owner to the local government for a public use.
 - b. the builder's careful attention to construction details.
 - c. recording a subdivision plat map in the public records.
 - d. preparing raw land for site improvements.
- 11. What type of license is required to sell or lease business opportunities for another person?
 - a. Business broker license
 - b. Business opportunity broker license
 - c. Real estate license
 - d. None required, unless a building is being sold with the business
- 12. Selecting a limited geographical area in which a real estate professional develops special expertise is
 - a. dedicating land.
 - b. subdividing.
 - c. farming.
 - d. follow-up.

- 13. Managing which type of property of more than 10 units requires a CAM license?
 - a. Apartment building
 - b. Commercial property
 - c. Business complex
 - d. Condominium complex
- 14. Effective advertising involving developing a database of prospects to direct a specific message is called
 - a. institutional advertising.
 - b. computer efficiency.
 - c. target marketing.
 - d. merchandizing.
- 15. A broker charges a prospective seller \$50 for a comparative market analysis (CMA). Which statement applies?
 - a. Brokers are not permitted to charge for CMAs.
 - b. This is permissible, provided the broker does not represent the CMA as an appraisal.
 - c. The broker must be a state-certified or licensed appraiser to do this.
 - d. The CMA must be signed by a state-certified or licensed appraiser.